

Commission on Local Government Modernization
Syracuse and Onondaga County, NY

CGR

About CGR | Who we are

▶ **Founded in 1915**

- ▶ Pushing the leading edge of government efficiency and community change management for 99 years

▶ **Nonprofit corporation providing objective analysis, mission-critical data and strategic counsel**

- ▶ Public sector (state, county, municipal)
- ▶ Education sector (school districts, regional providers)
- ▶ Nonprofits and foundations
- ▶ Business community

▶ **Areas of expertise**

- ▶ Government management (esp. consolidation, shared services and reorganization)
- ▶ Police, fire and emergency management
- ▶ Economic analysis and public finance
- ▶ Health and human services
- ▶ Education

Our Team | Industry-leading expertise

- ▶ **Headquartered in Rochester, NY**
- ▶ **Delivering *all* the key competencies this project demands**
 - ▶ Municipal service delivery
 - ▶ Governance
 - ▶ Shared services, consolidation and organizational redesign
 - ▶ Fiscal and economic impact
 - ▶ Public engagement
 - ▶ Implementation and community change management
- ▶ **Deep experience at each level of analysis**
 - ▶ Metropolitan and regional level (*e.g.* Northeast Ohio)
 - ▶ Community level restructuring and consolidation (*e.g.* Princeton, Seneca Falls)
 - ▶ Community level reengineering and sharing (*e.g.* police, fire, education)

Project Objectives | Study goals

- ▶ **Provide analytical support, subject matter expertise and project management to the Commission**
- ▶ **Develop an objective, accessible and data-driven baseline yielding an “information rich environment” on the region’s local government structure**
- ▶ **Evaluate “best practices” throughout the state and country to inform options for the region’s consideration**
- ▶ **Build a *continuum* of potential options for enhancing the cost effectiveness and competitiveness of service delivery and governance in the region**
- ▶ **Contribute to a robust public engagement effort**

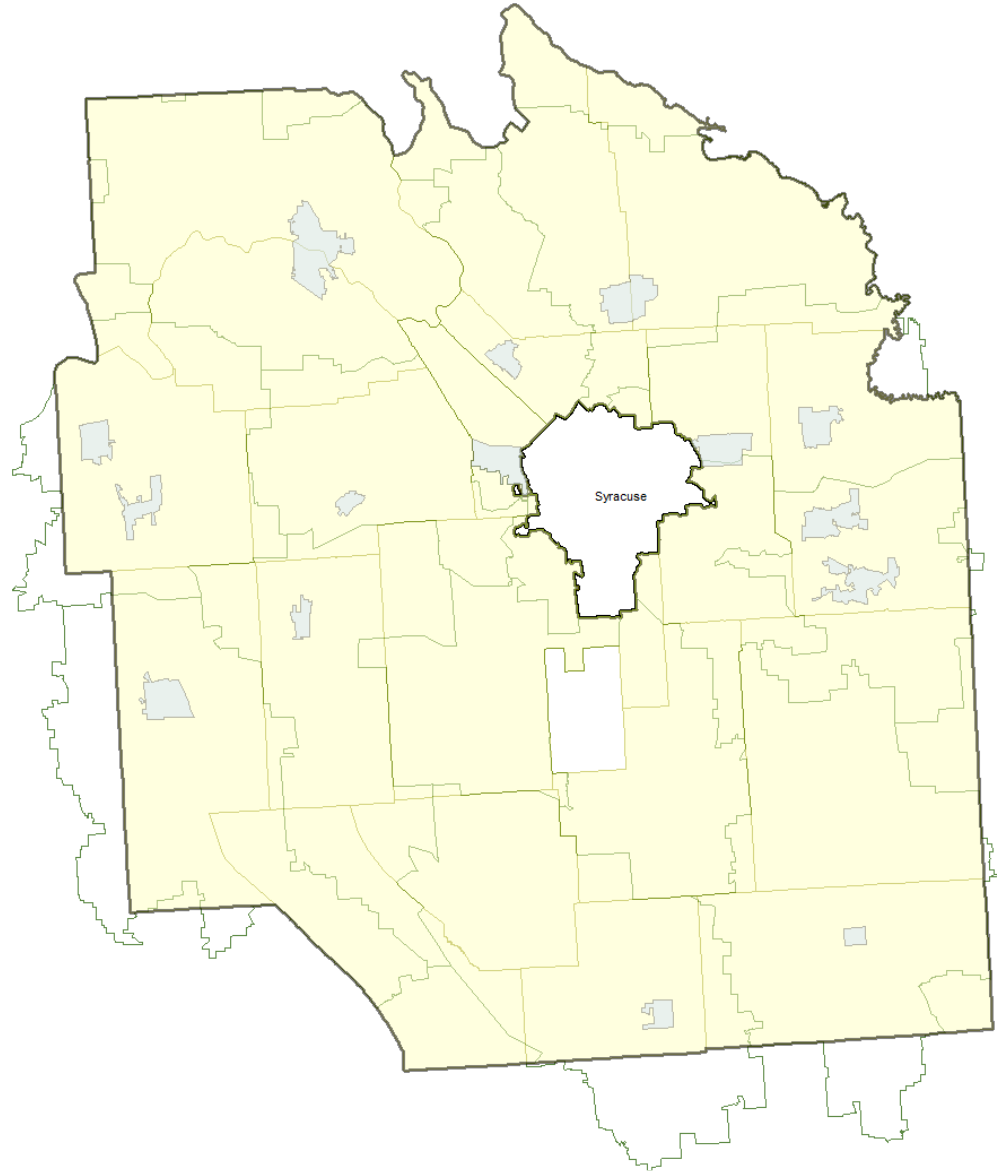
Project Plan | Two key components

▶ **Baseline Component**

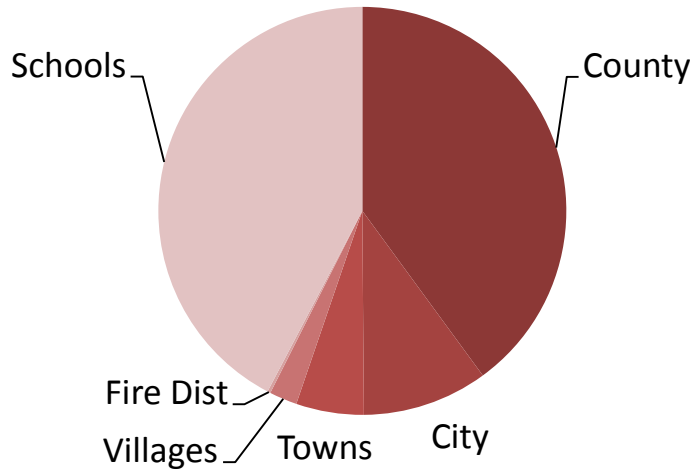
- ▶ Documenting “what exists” today in the region’s local government units – financially, operationally and administratively
- ▶ Establish a shared information foundation for the project team, the Commission and residents / stakeholders throughout the region

▶ **Options Component**

- ▶ Explore a range of potential options for enhancing efficiency, improving competitiveness, rationalizing service delivery frameworks, streamlining processes, reducing costs

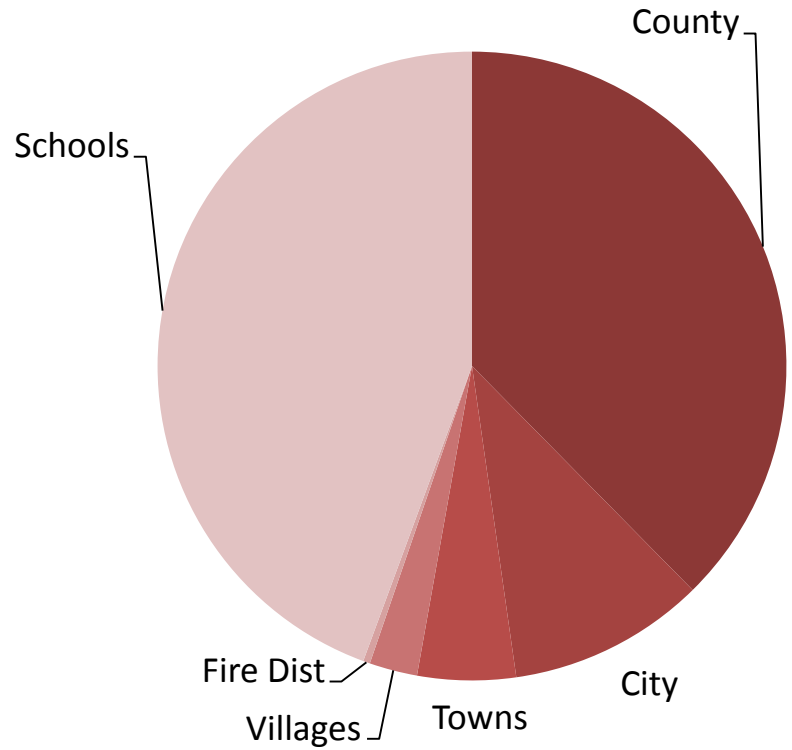


Countywide Expenditures 2002



\$2.242 billion

Countywide Expenditures 2012

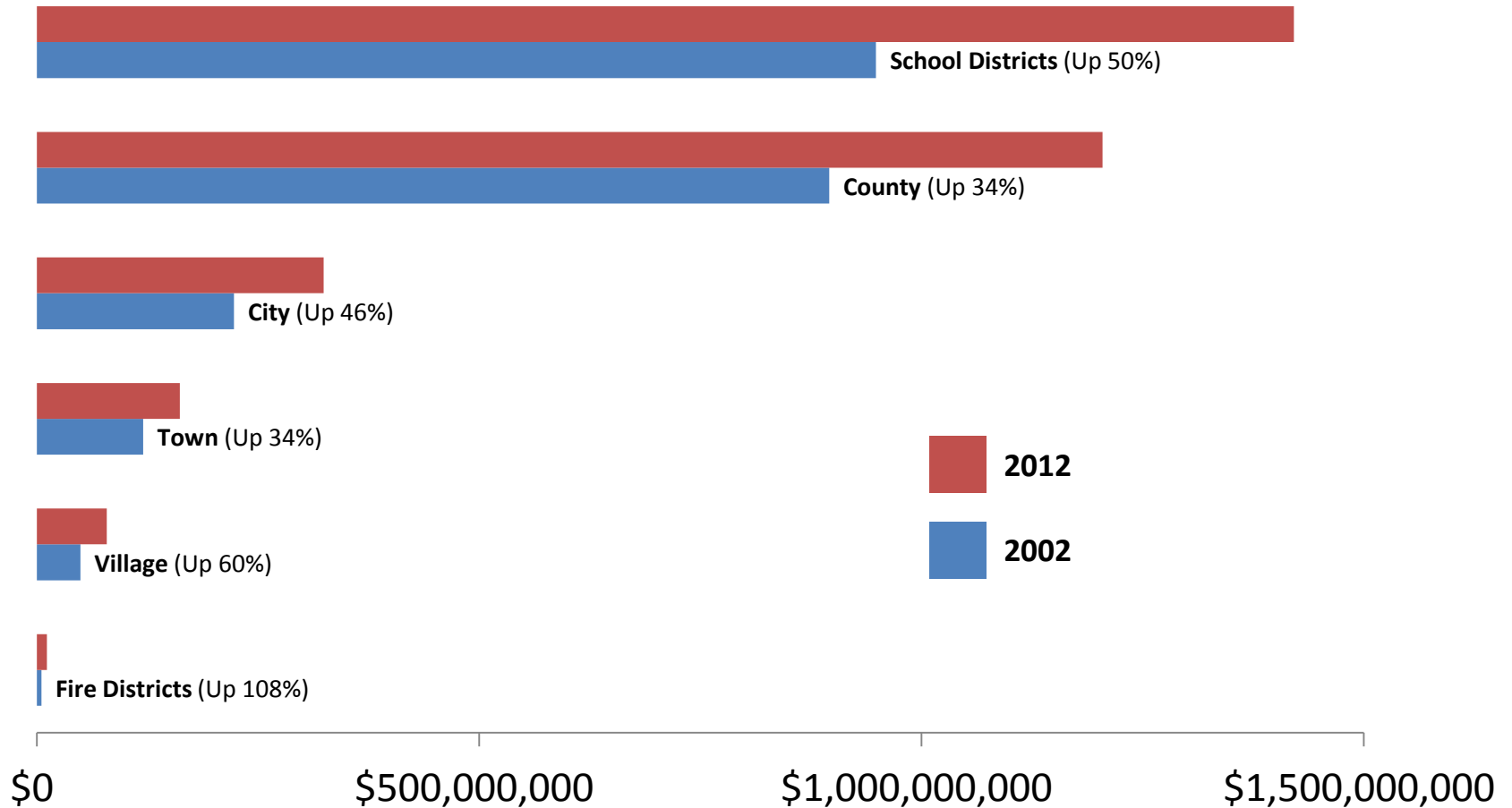


\$3.202 billion

43% increase (vs. 28% inflation)

11% Metro Area GDP

Changes in Spending by Level of Government 2002 to 2012





Timeframe | Charting the process

► Schedule of key milestones

Month 1

Project initiation, preliminary data collection, public forum

Month 1-4

Data collection, baseline review analysis

Month 5-6

Release *Baseline Report*, public information tools, public forum

Month 6-10

Options review analysis

Month 10-11

Release *Options Report*, public forum

Month 12+

Facilitate Commission, develop and release *Final Plan*

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