

**CGR**

**Public Forum #1 | October 13, 2011**

**Evaluation of Potential Government Structures**  
*Town and Village of Ossining, NY*



## Today's Agenda

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- ▶ Call to order
- ▶ Introductions
  - ▶ Steering Committee
  - ▶ Study Team (CGR)
- ▶ Project objectives and approach
- ▶ Introduction to the website
  - ▶ Review of public input mechanisms
- ▶ Preliminary information on the Town/Village of Ossining community
- ▶ Comments and questions from the public
- ▶ Adjournment

## Steering Committee | The Members

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### ▶ Town of Ossining

- ▶ Catherine Borgia (Supervisor)
- ▶ Geoff Harter (Board Member)
- ▶ Michael Tawil (Board Member)
- ▶ Peter Tripodi (Board Member)
- ▶ Northern Wilcher (Board Member)

### ▶ Village of Ossining

- ▶ William Hanauer (Mayor)
- ▶ Marlene Cheatham (Trustee)
- ▶ John Codman III (Trustee)
- ▶ Michael Curry (Trustee)
- ▶ Susanne Donnelly (Trustee)

## About CGR | Who we are

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- ▶ Founded in 1915, we've been at the forefront of local government efficiency for *ninety-six years*
- ▶ Independent 501c(3) non-profit organization
- ▶ Expertise in government management, economic/fiscal analysis, service delivery and community analysis

## About CGR | The Study Team

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▶ **Joseph Stefko, Ph.D.**

*CGR Director of Public Finance / Project Director*

13 years experience working on/in local government management, directing dozens of projects on shared services and consolidation throughout NY and NJ

▶ **Ana Liss, M.P.A.**

*CGR Research Associate / Project Analyst*

Key member of CGR's government management team, former researcher with Economy League of Greater Philadelphia, University of Pennsylvania MPA

## Project Overview | Objectives

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1. Analyze the feasibility of alternative government structures for the Town & Village of Ossining permissible by law
2. Analyze additional municipal cooperation and consolidation of services in order for the Town & Village of Ossining to operate even more efficiently and effectively
3. Analyze potentially creating a coterminous Town & Village of Ossining in order to eliminate an administrative level and generate tax relief

## **CGR's Philosophy | Objectivity and Fact-Based**

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- ▶ **Objective, fact-based collection and review of data**
  - ▶ We've no preconceived notion! An independent collection of data and facts is essential to building a shared information foundation for *any* examination of shared services or consolidation.
  
- ▶ **Facilitate an active public engagement strategy and two-way flow of information**
  - ▶ Any consolidation or shared service effort *must* encourage an active, transparent and open flow of information with the larger community.

## Project Overview | Study Approach

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- ▶ Phase 1 (month 1)  
Project initiation  
\* Public forum \*
- ▶ Phase 2 (months 1-4)  
Baseline review of current operations and finances  
\* Public forum \*
- ▶ Phase 3 (months 4-6)  
Analysis of options and impacts
- ▶ Phases 4-6 (months 6-7)  
Report out to boards, community  
\* Public forum \*



## Phase 2 | Baseline Review

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- ▶ Independent collection of key data components, both quantitative *and* qualitative
  - ▶ Budgets
  - ▶ Municipal services and key operational considerations
  - ▶ Debt statements
  - ▶ Assets
  - ▶ Properties
  - ▶ Collective bargaining agreements
  - ▶ Staff rosters and organizational charts
  - ▶ In-depth interviews with key stakeholders, elected officials and department heads to fully understand how the municipalities function

## Phase 3 | Analyze Options, Impacts

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### ▶ Analysis of Operational and Financial Impacts

- ▶ How would services be addressed?
- ▶ How would staff allocations be addressed?
- ▶ Which entity/entities would assume service responsibilities?
- ▶ How would shifts impact operations and/or budgets?
- ▶ What cost efficiencies may be available?

### ▶ Analysis of Governance Options

- ▶ Process requirements
- ▶ Transitional and fiscal impacts of different options
- ▶ Identify other potential shared services that could remain

## Phase 3 | Analyze Options, Impacts

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- ▶ How to address the portion of the Village of Briarcliff Manor within the Town of Ossining?
  - ▶ Review options
  - ▶ Review transitional/recurring financial implications on Villages *and* Town of Ossining
- ▶ Analysis of Transition Issues
  - ▶ Implementation processes
  - ▶ Disposition of debts, assets, employees
  - ▶ Process for successor municipality(ies) to assume service and governance responsibilities

## **Phases 4, 5 and 6 | Report Out to Community**

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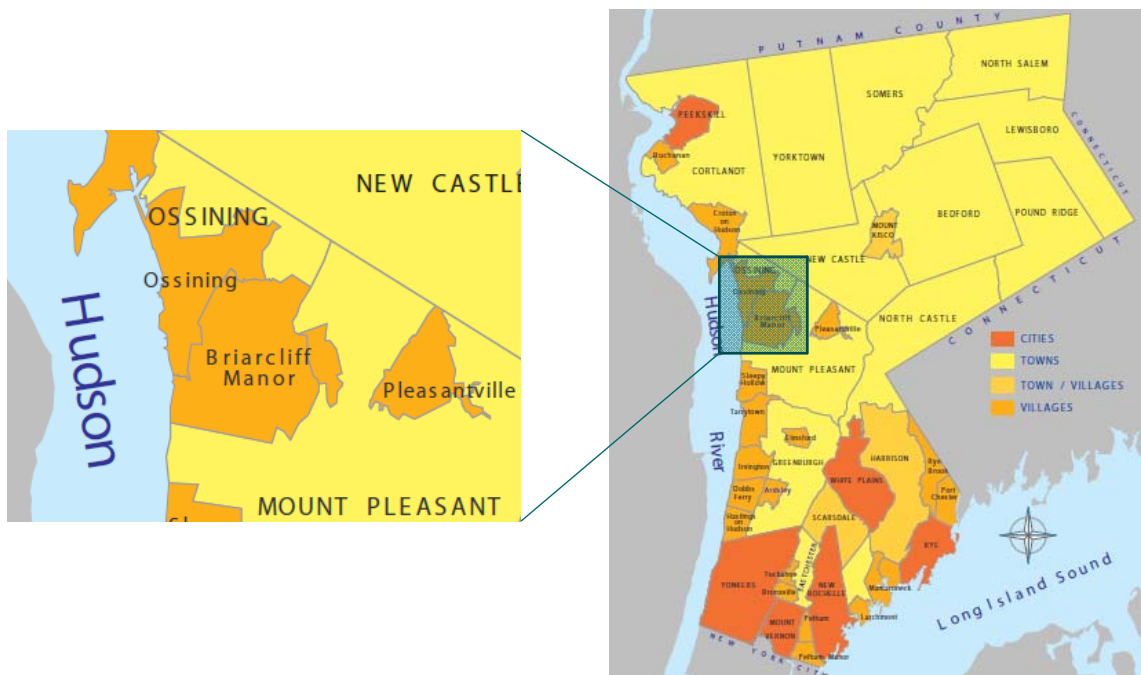
- ▶ Publication of draft report
- ▶ Presentation of draft report to meeting of joint boards
- ▶ Incorporation of feedback, preparation of final report



## Engaging the Community | Project Website

<http://www.cgr.org/ossining>

## Community Overview | Contextual Points



## Community Overview | Contextual Points

**Table \_\_:**  
Population  
(Source: Census Bureau)

	Town of Ossining (total)	Town Outside Villages	Village of Ossining	Village of Briarcliff Manor*
1950	20,137	1,952	16,098	2,087
1960	26,199	2,967	18,662	4,570
1970	31,619	4,068	21,659	5,892
1980	30,680	4,164	20,196	6,320
1990	34,124	5,076	22,582	6,466
2000	36,534	5,514	24,010	7,010
2010	37,674	5,455	25,060	7,159

\* Portion within Town of Ossining

## Community Overview | Contextual Points

**Table \_\_:**  
Budgeted Expenditures  
(Source: Current fiscal year budgets)

<i>\$ in millions</i>	Town of Ossining	Village of Ossining	Total
General Fund	\$4.818	\$27.787	\$32.605
Unincorporated (TOV) Fund	\$3.561	-	\$3.561
Highway Fund	\$2.312	-	\$2.312
Cemetery Fund	\$0.369	-	\$0.369
Sewer Fund	\$0.401	\$1.076	\$1.476
Town-Wide Water Fund	\$0.023	-	\$0.023
North State Sewer Fund	\$0.061	-	\$0.061
Lighting District Fund	\$0.065	-	\$0.065
Fire Protection District Fund	\$0.561	-	\$0.561
Refuse/Recycling District Fund	\$0.571	-	\$0.571
Ambulance District Fund	\$0.527	-	\$0.527
Water Fund	-	\$8.423	\$8.423
Section 8 Fund	-	\$3.118	\$3.118
Debt Service Fund	-	\$3.299	\$3.299
<b>Total</b>	<b>\$13.269</b>	<b>\$43.703</b>	<b>\$56.973</b>



## Community Overview | Contextual Points

**Table \_\_:**  
Common Expenditures by Primary Cost Center  
(Source: Analysis of current fiscal year budgets)

	Town of Ossining <sup>1</sup>	Village of Ossining <sup>2</sup>	Total Combined
Police <sup>3</sup>	\$2,444,072	\$7,299,619	<b>\$9,743,691</b>
Employee Insurance (incl health)	\$1,087,536	\$4,058,961	<b>\$5,146,497</b>
Water <sup>4</sup>	-	\$5,235,272	<b>\$5,235,272</b>
Debt Service <sup>5</sup>	\$920,643	\$3,361,135	<b>\$4,281,778</b>
Streets and Highways <sup>6</sup>	\$1,068,625	\$2,044,080	<b>\$3,112,705</b>
Employee Pension	\$469,555	\$2,673,104	<b>\$3,142,659</b>
Section 8 Housing	-	\$3,051,787	<b>\$3,051,787</b>
Refuse Collection and Disposal <sup>7</sup>	\$549,999	\$1,237,355	<b>\$1,787,354</b>
Social Security	\$242,010	\$1,248,963	<b>\$1,490,973</b>
Youth and Recreation	\$378,602	\$1,069,777	<b>\$1,448,379</b>
Workers Comp	\$173,751	\$1,244,050	<b>\$1,417,801</b>
Fire Protection <sup>8</sup>	\$539,730	\$663,548	<b>\$1,203,278</b>
Parks	\$455,529	\$693,175	<b>\$1,148,704</b>
Unallocated Insurance	\$137,038	\$671,887	<b>\$808,925</b>
Sanitary Sewers <sup>9</sup>	\$363,970	\$510,381	<b>\$874,351</b>
Court <sup>10</sup>	\$226,625	\$548,358	<b>\$774,983</b>
Central Data Processing	\$323,690	\$385,359	<b>\$709,049</b>

## Your Feedback | Comments, Questions

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