

CGR

Public Forum #2 | April 26, 2012

Evaluation of Potential Government Structures / Services
Town and Village of Ossining, NY



Today's Agenda

- ▶ **Call to order**
- ▶ **Introductions**
 - ▶ Steering Committee
 - ▶ Study Team (CGR)
- ▶ **Review of project objectives and approach**
- ▶ **Review of *Baseline Report***
- ▶ **Comments and questions from the public**
- ▶ **Adjournment**

Steering Committee | The Members

▶ **Town of Ossining**

- ▶ Susanne Donnelly (Supervisor)
- ▶ Eric Blaha (Board Member)
- ▶ Geoff Harter (Board Member)
- ▶ Peter Tripodi (Board Member)
- ▶ Northern Wilcher (Board Member)

▶ **Village of Ossining**

- ▶ William Hanauer (Mayor)
- ▶ Marlene Cheatham (Trustee)
- ▶ John Codman III (Trustee)
- ▶ Robert Daraio (Trustee)
- ▶ Manuel Quezada (Trustee)

Project Team | CGR and Staff

▶ About CGR

- ▶ Rochester-based 501c3 organization providing strategic consulting, information management and implementation support to local governments across New York State
- ▶ Expertise in government management, fiscal and economic analysis, service delivery and efficiency improvement

▶ Project Director

- ▶ Joseph Stefko, Ph.D.
Vice President / Director of Public Finance

CGR's Philosophy | Objectivity and Fact-Based

- ▶ **Objective, fact-based collection and review of data**
 - ▶ We've no preconceived notion! An independent collection of data and facts is essential to building a shared information foundation for *any* examination of shared services or consolidation.
- ▶ **Facilitate an active public engagement strategy and two-way flow of information**
 - ▶ Any consolidation or shared service effort *must* encourage an active, transparent and open flow of information with the larger community.

Project Objectives | A Review

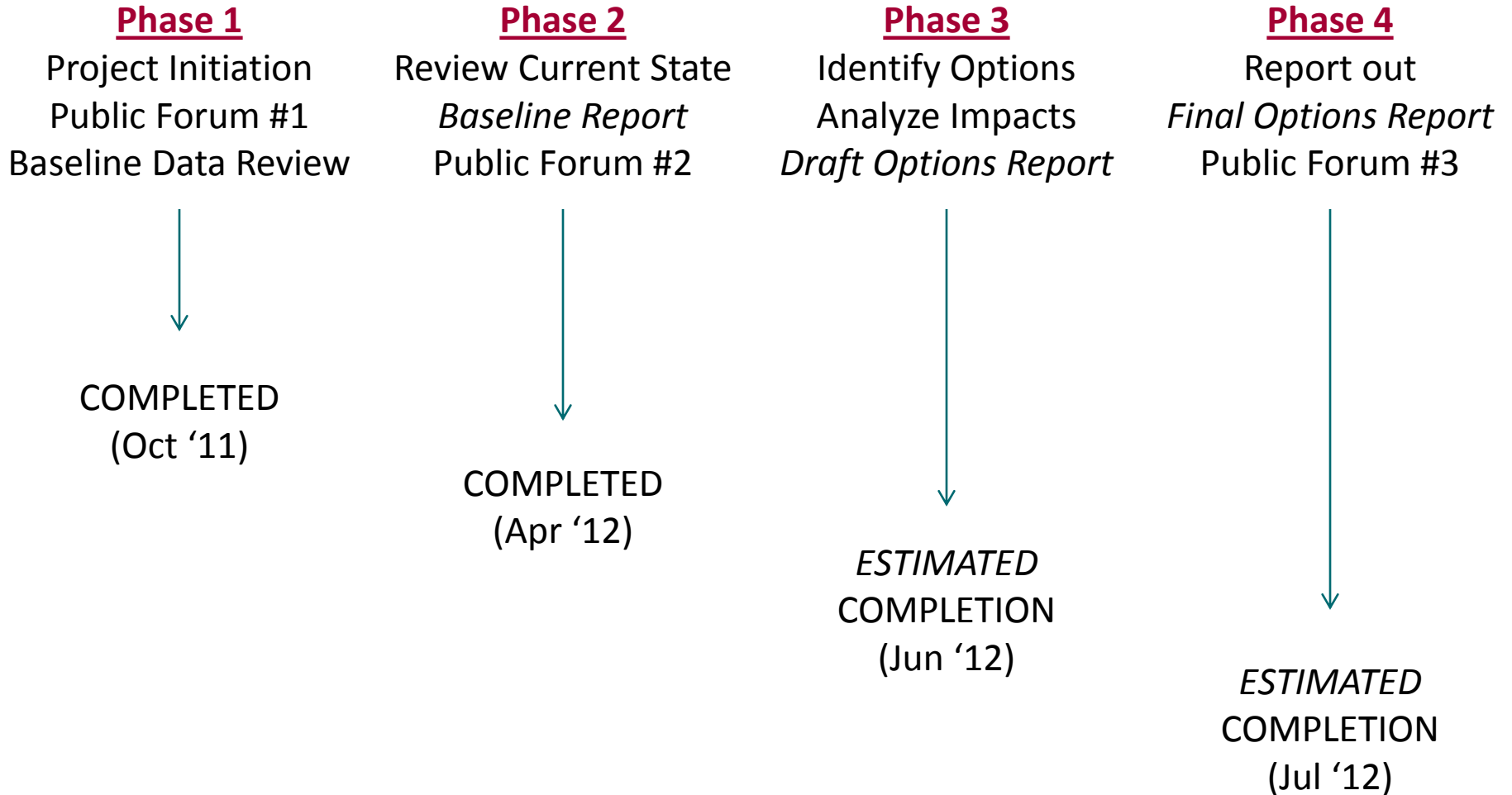
1. Analyze the potential for additional municipal cooperation and shared services

Potential for building on existing forms of collaboration to further enhance efficiency, effectiveness

2. Analyze the potential for alternative government structures for the community

“Any possible government structures permissible by law”

Study Approach | A Review



Baseline Review | Why it's essential

- ▶ Any study of governance and services must start with a *shared, objective base of information*
- ▶ We need to establish what *is* before we can proceed to considering what *could be*
- ▶ The Baseline Report...
 - ▶ Is an opportunity to see the municipalities in the same context – their finances, services, demand levels, assets, liabilities, etc.
 - ▶ Will serve as the key “data source” for the Steering Committee and Study Team as we move into reviewing options

Baseline Review | What it's *NOT*

- ▶ The report is intended to create a basic, foundational understanding against which to analyze options
- ▶ As a result, the report *does not* present findings, conclusions or recommendations
- ▶ This will be contained in the subsequent *Options Report*

Baseline Review | Data elements

- ▶ Interviews with department heads, employee groups and Steering Committee members
- ▶ Review of multi-year budgets and audited financial statements
- ▶ Review of capital asset inventories and municipally-owned property listings
- ▶ Review of previous studies, analyses and data compilations
- ▶ Data sources included Town, Village and Office of the State Comptroller

Municipal Services & Financial Overview

Town and Village of Ossining, NY

April 2012

Prepared for:
Town and Village of Ossining

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Key Components:

Project overview

History, size and structure

Examples of existing cooperation

Key budgetary data

- Expenditures

- Revenues

Tax rate comparison

Fund balances/reserves

Outstanding obligations (incl. debt)

Staffing allocations

How each provides services

- Who does what?

- How are resources allocated?

- What differences exist in how services are provided?

Baseline Report | Summary Points

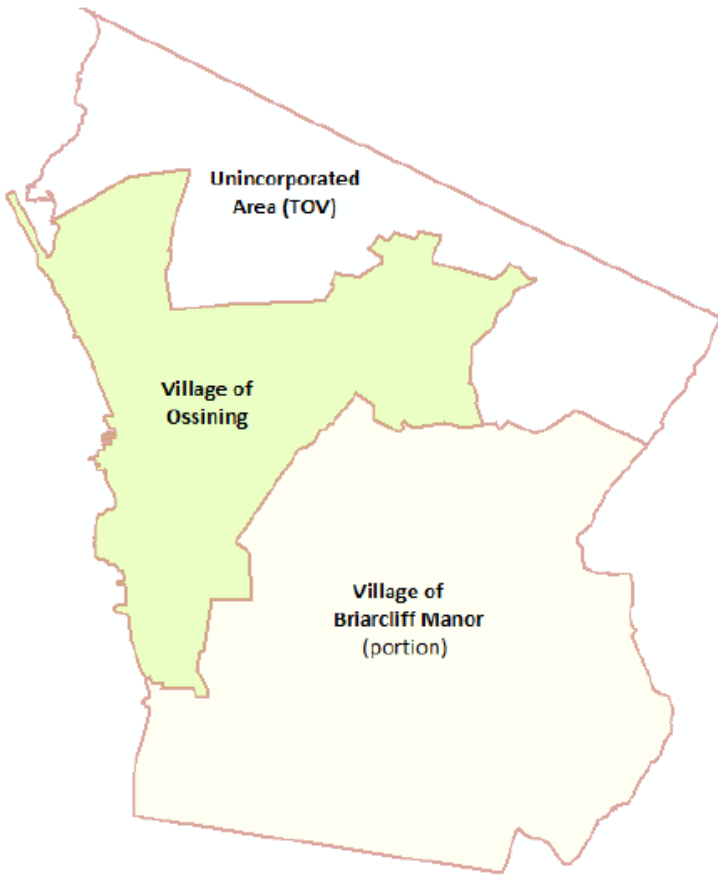


Table 1:
Total Population
(Source: U.S. Census Bureau)

	V. of Ossining	V. of Briarcliff Manor*	Unincorp. Area	Town of Ossining
1950	16,098	2,087	1,952	20,137
1960	18,662	4,570	2,967	26,199
1970	21,659	5,892	4,068	31,619
1980	20,196	6,320	4,164	30,680
1990	22,582	6,466	5,076	34,124
2000	24,010	7,010	5,514	36,534
2010	25,060	7,159	5,455	37,674

Note

* Figures represent population in only that portion of Briarcliff Manor located within the Town of Ossining

Baseline Report | Summary Points

- ▶ **Recent examinations of service and governance alternatives**
 - ▶ Pace University study (2009) of existing cooperation and opportunities to reinforce, enhance
 - ▶ ICMA study (2010) of law enforcement services and potential consolidation opportunities
 - ▶ Springsted / ICMA study (2010) of public works and potential consolidation opportunities

Baseline Review | Current Cooperation

- ▶ Approximately a dozen existing inter-municipal agreements between the Town and Village of Ossining, spanning services like street lighting, fire protection, sewers, water, financial administration, clerk, recreation, parks and more

Baseline Report

- ▶ **Note:** *Budget summaries that were presented at the public forum on April 26, 2012 have been updated to more clearly delineate the fund structure of the budgets of the Town of Ossining, Village of Ossining and Village of Briarcliff Manor. Please refer to the slide presentation appendix material on the study website for this information.*

Baseline Report | Staffing Allocations

Table 11 (continued):
 Staffing Allocations
 (Source: Town / Village Finance Office)

	Town of Ossining	Village of Ossining	Total Combined
Parks			
Foreman	1.0	1.0	2.0
Assistant Foreman	1.0		1.0
Groundskeeper	1.0	5.0	6.0
Laborer		2.0	2.0
Laborer		1 p/t	1 p/t
Park Ranger		1 p/t	1 p/t
Seasonal Labor	1 p/t		1 p/t
Recreation			
Superintendent		1.0	1.0
Supervisor		1.0	1.0

Note: This is only a portion of the table that appears in the Baseline Report

Baseline Report | Functional Summaries

- ▶ **How do the Town and Village provide key municipal services to the community?**
 - ▶ What's in the report
 - ▶ *What* services are provided
 - ▶ *Who* provides each service
 - ▶ *How* the service is provided
 - ▶ *How* the service is staffed
 - ▶ *How* the service provision differs, where applicable

Baseline Report | Additional Information

- ▶ Because the options analysis will consider different governance alternatives, certain additional information is included in the *Baseline Report*
 - ▶ OPEB Liabilities
 - ▶ Summary of collective bargaining units
 - ▶ Property asset listings
 - ▶ Service summaries for Briarcliff Manor (high-level)

Baseline Report | Where you can find it

- ▶ Project website @ www.cgr.org/ossining
- ▶ Village / Town Hall, 16 Croton Avenue
- ▶ Ossining Public Library, 53 Croton Avenue
- ▶ Joseph Caputo Community Center, 95 Broadway

After the Baseline... | What comes next?

- ▶ With an information baseline established, the study now pivots to an exploration of options and analysis of their potential impacts
 - ▶ **Service Alternatives:** Can additional cooperation and sharing yield greater efficiencies and effectiveness for residents?
 - ▶ **Governance Alternatives:** What options are available, and how would they compare to the current structure?

Your Feedback | Comments, Questions

